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FINANCIAL FEASIBILITY ANALYSIS OF RHIZOSPHERE RESTORATION FOR STEVIA (*Stevia Rebausidiana Bertoni M*) CULTIVATION AT SUGAR GROUP COMPANIES LAMPUNG

Analisis Kelayakan Finansial Perbaikan Rizosfir Untuk Budidaya Stevia (Stevia Rebausidiana Bertoni M) di Sugar Group Companies Lampung

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ABSTRACT

This research aims to understand the effect of growing media reparation (rhizosphere) on the production of stevia and the financial feasibility of rhizosphere business. The necessary data were retrieved from field research utilizing plot research method along with Complete Randomized Group Design (CRD) comprised of 15 x 2 executions and 3 replications. The plot size used was $2m \ge 0.6m (1,2m2)$. Research shows that rhizosphere restoration is able to increase the production of dry stevia leaves.Based on the result, the financial feasibility analysis showing that NPV > 0 (nol), B/C ratio > 1, IRR 20%, and both BEP of unit and BEP of price are exceeded indicates that this business is feasible to run. However, it is sensitive on the change of cost and benefit. This study suggests to improve stevia leaves production, higher than the current situation.

Keywords: financial feasibility, production, rhizosphere

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INTISARI

Tujuan dari penelitian ini adalah (i) menganalisis dampak restorasi media tanam (rhizosphere) terhadap produksi daun stevia dan (ii) menganalisis kelayakan finansial dari kegiatan bisnis restorasi rhizosphere. Data yang diambil untuk menjawab tujuan tujuan tersebut diperoleh dari penelitian lapangan dengan menggunakan metode uji plot bersamaan dengan Complete Randomized Group Design (CRD) yang terdiri dari 15x2 eksekusi dan 3 replikasi. Plot berukuran 2m x 0.6m (1.2 m2). Hasil penelitian menunjukkan bahwa restorasi rhizosphere mampu meningkatkan produksi bunga stevia (dalam bentuk kering). Analisis kelayakan usaha menunjukkan bahwa B/C ratio > 1, NPV > 0, IRR 20%, dan BEP unit dan BEP harga terlampaui. Hal ini mengindikasikan bahwa bisnis restorasi ini menguntungkan secara finansial. Namun, bisnis ini sensitif terhadap perubahan manfaat dan biaya. Berdasarkan analisis yang dilakukan, peneliti menyarankan untuk meningkatkan produksi bunga stevia dengan presentase yang lebih besar dari presentase saat ini.

Kata kunci: rizosfir, produksi, kelayakan financial.

INTRODUCTION

Due to health concerns, global sugar consumption has decreased and is being replaced by low calorie sweeteners such as stevia sugar. Stevia sugar is a glycoside which does not contain calories and can decrease blood sugar therefore suitable for people dealing with obesity and diabetes. Stevia sugar interest has increase due to the rise of obese population and diabetes and society's awareness of health (Pusat Penelitian Bioteknologi dan Bioindustri Indonesia, 2008)

According to Driadsiwi (2012) stevia farming has its advantages and disadvantages which needs to be acknowledged if this plant would be cultivated. The advantages of stevia farming include: (1) stevia farmer may easily receive new technology, (2) the quality and quantity of stevia leaf production is sufficient, (3) cultivation is easy and low risk, (4) stevia leaf demand keeps rising, and (5) production facilities for stevia farming is easy to attain. The disadvantages include: (1) farmers have difficulty acquiring capital, (2) farmers limited managerial capacity, (3) sale prices still depend on agreed price as opposed to established price, (4) decreased output during rainy season, and (5) difficulty to dry stevia leaves during rainy season.

The research locations soil is the Ultisol type, developed from a raised swamp dating back from the Pleistocene age, and continued to develop by leaving sandy clay loam texture, acidic properties and low soil fertility. The root zone as a growing medium is quite shallow, contains a lot of zinc oxide, the lower layer has massive characteristics, soil water is relatively not connected with this root zone.

In order to develop stevia farming there needs to be a restoration of the rhizosphere to increase stevia leaf production. This research aims to (i) analyse the impact of rhizosphere toward stevia leaf production and (ii) analyse financial likelihood rhizosphere restoration. This research was executed in Sugar Group Companies Lampung, a company that is developing stevia farming to produce stevia leaf as a stevia sugar ingredient.

METHODS

Project can be defined as an entire activity which involves resource utilization

in order to gain benefit. Project can also be defined as an activity where a certain sum of money is spent in the present time with the hopes of acquiring a return in the future. Restoring growth medium (rhizosphere) is considered a project as it involves spending a certain amount of capital and manpower to restore rhizosphere for stevia planting to produce stevia leaves in the future.

Experiment Design

Field research in the form of plot experiment is executed by utilizing Complete Randomized Factorial Design (CRD) which is comprised of 3 factors with 3 replications on each combination. Plot size used is 2m x 0,6m (1,2m2). Factor I is 3 dosages of manure, which are: (1) 0%manure (A), (2) 2% manure (B), and (3) 4% manure (C). Factor II is 5 types of soil, which are (1) mixture of KarangAnyar soil with GPM soil ratio 1:1 (K), (2) mixture of Mulo soil with GPM soil ration 1:1 (M), (3) mixture of Paliyan soil with GPM soil ratio 1:1 (P), (4) mixture of Tawangmangu soil with GPM soil ratio 1:1 (T), and (5) Pure GPM soil (G). Factor III are 10 plants with

the amount of seed/planting holes at every plot divided into two, which are: (1) 1 seed/ planting hole, and (2) 3 seeds/planting hole.

Preliminary soil analysis and manure is executed at the beginning of the experiment, parameters observed are harvest results after the plant is 2 months old which will be presented as the weight of dried stevia leaves in ton/ha.

Data Analysis

The analysis of growth medium (rhizosphere) restoration toward dry stevia leaf production in at SGC Lampung is executed with ANOVA with 5% significant difference.

Mathematics Model

$$Hijk = \pi + Pj + Pk + (Pj x Pk) + eijk$$

- Hijk : Result of treatment to-j and treatment to-k on repetition no-i
- π : General middle value
- Pj : Treatment factor effect to-j
- Pk : Treatment factor effect to-k
- Pj x Pk : Treatment to-j and treatment to-k interaction

Traatmont	Saad/hala	Rhizosphere						
Treatment	Seed/noie	Κ.	М.	Р.	T.	G.		
A. 0% manure	D1 1 good	KAP1	MAP1	PAP1	TAP1	GAP1		
B. 2% manure	P1. 1 seed	KBP1	MBP1	PBP1	TBP1	GBP1		
C. 4% manure		KCP1	MCP1	PCP1	TCP1	GCP1		
D. 0% manure	$\mathbf{D}2$ and	KAP3	MAP3	PAP3	TAP3	GAP3		
E. 2% manure	P2. 5 seed	KBP3	MBP3	PBP3	TBP3	GBP3		
F. 4% manure		KAP3	MAP3	PAP3	TAP3	GAP3		

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- Eijk : Error due to treatment to-j and treatment to-k on repetition no-i
- I : $1, 2, \dots, u$ (u = replication)
- J : 1, 2,, p toward 1 (p = treatment toward 1)
- K : 1, 2,..... p toward 2 (p = treatment toward 2)

To analyse financial likelihood of rhizosphere restoration (growth medium) for stevia cultivation at Sugar Group Companies Lampung, NPV, BC ratio, and IRR analysis were executed as follows.

Net Present Value (NPV)

Rhizosphere restoration is beneficial if NPV>0, below is the NPV formula.

$$NPV = \sum_{t=0}^{T} (B_t - C_t) (1 + r)^t$$

Source: Gittinger, 1979)

Benefit Cost Ratio (BCR)

Rizosphere restoration is beneficial if BCR>1, below is the BCR formula.

$$BCR = \left[\sum_{t=0}^{T} B_{t} (1+r)^{t}\right] / \left[\sum_{t=0}^{T} C_{t} (1+r)^{t}\right]$$

Source: Gittinger, 1979)

Inter Rate of Return (IRR)

Rizosphere restoration is beneficial if IRR>interest rate. IRR is the discount rate where NPV = zero, bellow is the IRR formula.

$$\sum_{t=0}^{T} (B_t - C_t) (1 + IRR)^t = 0$$

Source: Gittinger, 1979)

- B_t = benefit on year no-t, stevia production value in the form of dried leaf
- C_t= costs on year no-t, including (i) cost of pre-producing plants (TBM): field preparation, sowing, maintenance, (ii) cost of producing plants (TM): maintenance, harvest, drying.
- r = discount rate

$$T = time$$

Break Even Point

$$BEP-Unit = \frac{FC}{P-VC}$$

Source: Gittinger, 1979)

FC = Fixed Cost Total

VC = Variable Cost per Unit

P = Price per Unit

$$BEP - Price = \frac{TC}{Q} = \frac{TFC + TVC}{Q}$$

Source: Gittinger, 1979)

BEP-Price = Price Break Even Point

TFC	= Total Fixed Cost Total

TVC = Total Variable Cost Total

= Production

Q

$$BEP-Rupiah = \frac{FC}{1-\frac{VC}{S}}$$

Source: Gittinger, 1979) BEP-Rupiah = Break Even Point Rupiah FC = Fixed Cost Total VC = Variable Cost Total S = Sale Value

There are 2 types of project analysis which are financial analysis and economic analysis. Financial analysis focuses on the results from the capital invested into the project. Financial analysis is important to review incentives for stakeholders whom support the project. Whereas, economic analysis is focused on total result or productivity or benefit for citizens or economy as a whole (Gittinger, 1979 and Squire and Van der Tak, 1975). This research analyses the project from the view point of the company or financial likelihood analysis.

Research involving horticulture farming financial likelihood analysis show many horticulture farming which is financially likely to develop. Such as (i) ginger farm in Tajinan Village, Tajian District, Malang Regency (Sipriani, 2001), (ii) konyal passion fruit in Arosuka Village, GunungTalang District, Solok Regency, West Sumatera Province (Karmila, 2013), (iii) banana farm in Pesawaran Regency (Marga, 2016), dan (iv) local durian fruit nursery farming (Febriati, HidayahandAstuti. 2017).

Results from the research done by Yuniarsanty (2017) shows average cost of stevia farming is Rp 8.208.302/farm/year with a turnover of Rp 15.082.800/farm/ year and revenue of Rp 6.874.497/farm/ year. The average revenue of stevia and non-stevia farms are Rp 43.071.075/year or stevia farming contributes to 15,96% of overall farming revenue. The factors that impact stevia farming revenue are field area and pesticide price. On the contrary, seed prices, manure price, labour costs, and land ownership does not affect revenue.

Yang et. al. (2013) states that a combination of inorganic and organic fertilizer can possibly increase stevia plant production compared to only administering inorganic or organic fertilizer, however organic fertilizer should be higher than inorganic fertilizer. Wibowo (2013) also states that (i) administering nitrogen fertilizer can increase biomass production in stevia plants, (ii) nitrogen properties increase assimilation process which results can be used for cell filling, (iii) carbon properties within plants influence sugar development within the plant itself through photosynthesis, (iv) administering 4mg dosages of nitrogen fertilizer per plant gives optimum results in terms of number of leaves and dry leaf weight, and (v) there is not yet a certain optimum nitrogen fertilizer dosage for growth and stevia plant results.

RESULTS AND DISCUSSION Characterization of Used Materials

The characterization of the used material for rhizosfer restoration that able to increase the natural soil from GPM is shown at the Table 2.

Blotong and manure were not wholly organic material, it was mixed with residual soil from the field for blotong, and including some of surface soil for manure. Nonetheless both of these organic fertilizers were capable of contributing slow releasing nutrients such as N, P, K, Ca, and Mg since the C/N ratios still above 20. The source of raw materials of both organic manures is residual arable plant, consists of 16 nutrients, so this organic fertilizer also contains meso and micro nutrients such as Cl, SO₄, Mn, Cu, Zn, B, but these nutrients was not been analysed.

Soil as material for amelioration was taken from Central Java and Special Region of Yogyakarta. According to USDA Soil Taxonomy (2010) the Vertisol taken from Mulo - GunungKidul District, Alfisol from Paliyan - GunungKidul, Andisol from Tawangmangu - Karanganyar, and Alfisol from Karanganyat. The chemistry characteristics compared to local sources (GPM), organic contents were generally medium in quality, P contents were low level, and K, Ca, and Mg availabilities were generally medium to high level. In GPM soils the high levels of P and Ca were caused by intensive fertilizing which was executed upon which was especially taken from stevia cultivation.

Harvest Results

The more organic fertilizer is applied, the result is heavier dried stevia, the highest value was at 4% organic fertilizer applied. Same was also for amount of seed, 3 seeds/ planting hole produced heavier amounts of dried stevia leaves compared to seeds which were planted 1 seed/planting hole. The best treatment in increasing dry weight stevia plant was Paliyan soil + GPM soil type (Factor P) with 4% manure dosage (Factor C) and seeds as much as 3 plants (Factor P3), followed by Paliyan soil + GPM soil type (Factor P) and 2% manure

Tabl	e 2.	Organic	Fertilizer	and Soil	Characterization
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Matarial	pН	% C-Org.	%	C/N	Av.	Available (me %)			
Material	H ₂ O	KCl	total N	C/N	(ppm)	Р	Κ	Ca	Mg
Blotong	7.19	7.09	37.63	1.29	29.17	275.23	4.58	29.82	4.35
Manure	7.28	7.10	30.09	1.14	26.39	329.77	9.43	19.56	4.10
Mulo Soil	6.17	5.81	2.65	0.18	14.72	8.70	0.40	7.91	0.86
Paliyan Soil	7.10	6.88	1.55	0.11	14.10	9.30	0.91	9.17	0.73
Tawangmangu Soil	6.73	6.44	4.12	0.27	15.26	3.30	0.41	8.88	0.75
Karanganyar Soil	5.49	5.25	1.46	0.09	16.22	7.06	0.42	3.72	0.77
GPM Soil	4.64	4.51	0.99	0.08	11.87	55.87	0.14	2.03	0.22

Source: Laboratory analyses data

dosage (Factor B) and seed as much as 3 plants (Factor P3)

GPM sosil (local) actually gives a considerably high result, even higher than Tanah Mulo and Karangayar, even though not statistically different. The lowest treatment was Tawangmangu soil + GPM soil type (Factor T) with a 0% manure (Factor A) dosage and seed as much as 1 plant. It was suspected that there was a change in soil characteristic originating from Tawangmangu (1.100 above sea level which in its natural condition always humid and low temperature, when placed on lowlands and hotter temperature which changed its humid characteristics. Organic fields will easily absorb water in humid conditions (hydrophilic), however at high temperature its characteristics deviate and

repel water (hydrophobic). Another thing is that there is no real interaction between the three treatment factors stated.

Economical Value Calculation

Dry stevia leaf production experiment can be referenced on table 3.3. MGS 3 varieties produced the lowest dry stevia leaf production at 0,58 ton per ha per year, and DH 3 varieties produced the highest at 1,42 ton per ha per year. Overall or average production experiment produced 1,12 ton dry stevia leaf per ha per year. Experiment suggests that dry stevia leaf production is not different between the first year and the following years up to 10 years. Based on production level stevia price of IDR 120.000 per kg, production value of dry stevia leaf ranges between IDR 69,6 million

Treatment	SOIL TYPE (JT)	Average					
	K	М	Р	Т	G		
А		0.54 ^{efghi}	0.51^{fghi}	$0.65^{abcdefghi}$	0.37 ⁱ	$0.64^{abcdefghi}$	0.54
В		0.46^{hi}	$0.61^{abcdefghi}$	$0.59^{abcdefghi}$	0.59 ^{abcdefghi}	0.49^{ghi}	0.55
С	P1	$0.64^{abcdefghi}$	$0.64^{abcdefghi}$	$0.73^{abcdefg}$	0.36 ⁱ	$0.63^{abcdefghi}$	0.60
А		0.82 ^{abcde}	0.78^{abcdefg}	0.85^{abcd}	$0.56^{abcdefghi}$	0.99 ^{ab}	0.80
В		0.80^{abcdef}	$0.57^{abcdefghi}$	0.82^{abcde}	0.64 ^{abcdefghi}	0.85^{abcd}	0.74
С	P3	$0.97^{\rm abc}$	1.00 ^{ab}	1.06ª	0.69^{abcdefgh}	0.95 ^{abc}	0.93
Average JT	0.70 ^b	0.69 ^b	0.78 ^b	0.54ª	0.76 ^b		(-)
Average P	$P1 = 0.56^{b}$	$P3 = 0.82^{a}$					
Average ABC	$A = 0.67^{a}$	$B=0,64^{a}$	C= 0,77 ^b				
KK(%) = 9.21							

Table 3. Dry Weigh of 2 months old Stevia Plant Harvest (ton/
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Note:

P1 = Seed Amount 1 plant; P3 = Seed Amount 3 plant;

A = 0% manure; B = 2% manure; C = 3% manure;

K = KarangAnyar soil + GPM soil; M = Mulo soil + GPM soil;

P = Paliyan soil + GPM soil; T Tawangmangu soil + GPM soil;

G = Pure GPM soil

Table 4. Stevia Leaf Production and Production Value							
	Production (ton/ha/year)	Production V	luction Value (Million IDR/ha/year)				
Varieties	Year-1	Year-2 etc	Year-1	Year-2 etc			
DH 1	0.96	0.96	115.2	115.2			
DH 1-2	1.34	1.29	160.8	154.8			
MG 2	1.26	0.87	151.2	104.4			
DH 3	1.42	1.08	158.4	120.9			
MGS 3	0.58	0.97	69.6	83.5			
Average	1.12	1.04	134.4	120.5			

Table 4. Stev	ia Leaf	Pr	odu	ction	an	d Prod	luction	Val	ue	-
	D	1		6.	/1	/ >		n	1	

Table 5. Material and Labour Costs in Rhizosphere Restoration Effort

No	Cost Components	Year -1	Year-2etc
А	Investment Costs (Million IDR/ha/year)		
A.1.	Material (Million IDR/ha/year)		
A.1.1	Soil	200	
A.1.2.	Manure 2%	15.12	15.12
A.1.3	Manure 4%	30.24	30.24
A.1.4.	DAP (substitute for TSP and ZA)	2.25	2.25
A.1.5.	Dolomite/Lime	2.95	2.95
A.1.6.	Zinc Sulphate	0.01	0.01
	Total Material	250.57	50.57
A.2.	Labour (Million Rp/ha/year)		
A.2.1.	Fungicide Spray	0.41	0.41
A.2.2.	Weeding	2.08	2.08
A.2.3.	Watering	2.08	2.08
A.2.4.	Bud Cutting	4.16	4.16
A.2.5.	Flower Cutting	4.16	4.16
A.2.6.	Sowing	2.91	2.91
	Total labour	15.8	15.8
	Total material + labour	266.37	66.37
B.	Operational Costs (Million Rp/ha/year)		
B.1.	Material (Million Rp/ha/year)		
B.1.1.	Zinc Sulphate	0.06	0.06
B.1.2.	Potasium Nitrate	0.06	0.06
B.1.3.	PotasiumSuffat	0.009	0.009
B.1.4	Urea	0.085	0.085
B.1.5	Agrifos	0.245	0.245
B.1.6.	Daconil	0.66	0.66
	Total material	1.119	1.119
B.2.	Labour (Million Rp/ha/year)		
B.2.1.	Harverst Labour	10.41	10.41
B.2.2.	Drying Labour	10.41	10.41
B.2.3.	Storing Labour	Na	Na
	Total labour	20.82	20.82
	Total material + labour	21.939	21.939
С	Total Costs (Million IDR/ha/year)		
	Investment	266.37	66.37
	Operational	21.939	21.939
	Total	288.309	88.309

up to IDR 160,80 million per ha per year with an average of Rp 134,40 million per ha per year.

Investment in rhizosphere restoration efforts include soil supply, manure, DAP, dolomite, and zinc sulphate (Table 5). Aside from that there are also labour supply for fungicide spraying, weeding, watering, bud cutting, flower cutting, and sowing. Investment costs for material supply amounts to IDR 250,57 million per ha per year, mostly allocated for land supply. Investment on labour amounts to IDR 15,8 million per ha per year. Rhizosphere restoration effort costs include material supply costs of zinc sulphate, potassium nitrate, potassium sulphate, urea, agrifos, and deconil. Aside from that also labour for harvesting, drying, and storing. Overall investment costs of rhizosphere restoration amount to IDR 266,37 million per hectare and operational costs amounts to IDR 21,939 million per ha per year.

Table 6 shows that rhizosphere restoration efforts are financially beneficial, demonstrated by B/C numbers higher than 1, NPV number higher than zero, and IRR numbers that are quite high. B/C is found at 1,08 for 10% interest, 1,10 for 7,5% interest, and 1,12 for 5% interest. NPV is found at 60,66 for 10% interest, 84,28 for 7,5% interest, and 112,99 for 5% interest. IRR is found at 20%, which means that investment profit of rhizosphere restoration is quite high at 20%.

Nevertheless, rhizosphere investment is prone toward benefit and cost changes (Table 7). A 5% cost increase along with

Year	Benefit	Cost	Benefit-Cost
Yr-1	134.4	288.309	-153.909
Yr-2	120.48	88.309	32.171
Yr-3	134.4	88.309	46.091
Yr-4	120.48	88.309	32.171
Yr-5	134.4	88.309	46.091
Yr-6	120.48	88.309	32.171
Yr-7	134.4	88.309	46.091
Yr-8	120.48	88.309	32.171
Yr-9	134.4	88.309	46.091
Yr-10	120.48	88.309	32.171
B/C 10%	IDR785.10	IDR724.44	1.083736
B/C 7.5%	IDR876.49	IDR792.21	1.106385
B/C 5%	IDR 939.46	IDR838.64	1.120219
NPV 10%			\$60.66
NPV7.5%			\$84.28
NPV 5%			112.9938
IRR			20%

 Table 6. B/C ratio, NPV, and IRR Rhizosphere Restoration Efforts on Initial Benefit and Cost Value

Year	В	С	B-C
Yr-1	127.68	302.7245	-175.044
Yr -2	114.456	92.72445	21.73155
Yr -3	127.68	92.72445	34.95555
Yr -4	114.456	92.72445	21.73155
Yr -5	127.68	92.72445	34.95555
Yr -6	114.456	92.72445	21.73155
Yr -7	127.68	92.72445	34.95555
Yr -8	114.456	92.72445	21.73155
Yr -9	127.68	92.72445	34.95555
Yr -10	114.456	92.72445	21.73155
B/C 10%	\$745.85	\$760.66	1.019864
B/C 7.5%	\$832.66	\$831.82	0.998986
B/C 5%	\$936.10	\$915.99	0.978521
NPV 10%			(\$14.82)
NPV7.5%			\$0.84
NPV 5%			\$20.11
IRR			8%

 Table 7. B/C ratio, NPV, and IRR Rhizosphere Restoration Effort if Benefit Value Falls 5% and Cost Value Rises 5%

Table 8. Unit BEP and Price BEP Stevia Plant Rhizosphere Restoration Effort

Formula	Calculation
$BEP-Unit = \frac{FC}{P-VC}(kg)$	$\frac{26.63}{0.12 - 0.019637} = 265.3368$
$BEP - Price = \frac{TC}{Q} = \frac{TFC = TVC}{Q} (million \frac{Rp}{kg})$	$\frac{26.63 + 21.93}{1120} = 0.043357$

a 5% benefit drop causes this investment to be unprofitable. His change affects B/C to become less than one unless B/C is on 10% interest. Same applies for NPV which becomes negative for a 10% interest and IRR drops to only 8%. This result shows that rhizosphere restoration efforts have to be able to increase stevia leaf production even greater in order for it to be not prone to cost and benefit changes. BEP analysis results (Table 8) shows that BEP unit was achieved at 265,33 stevia production and price BEP of stevia price was achieved at IDR 0,043357 million/kg. Unit BEP and price BEP was exceeded at 1120 kg/ha per year for production and IDR 120.000/kg for price. Therefore, rhizosphere restoration efforts are profitable looking from the production and price point of view.

CONCLUSION AND SUGGESTION Conclusion

The effort to restore rhizosphere can increase dry stevia leaf production. Financial likelihood analysis of rhizosphere restoration shows that B/C ratio is greater than one, NPV is greater than zero, IRR is quite large at 20%, Unit BEP and Price BEP was exceeded, showing that rhizosphere restoration is financially beneficial. However, rhizosphere restoration efforts are still sensitive toward benefit and cost changes.

Suggestions

Taking into account that financial likelihood of rhizosphere restoration efforts are still sensitive toward benefit and cost changes, there needs to be an effort to an even higher production increase of dried stevia leaves.

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